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Fiscal year ending December 31, 2026 Consolidated Financial Results for the First Quarter (Under Japanese GAAP)

May 13, 2026

Company name	Neural Group Inc.	Listing	Tokyo Stock Exchange
Securities code	4056	URL	https://www.neural-group.com/en/index.html

Representative (Title) CEO (Name) Roi Shigematsu

Inquiries (Title) Executive Officer, CFO Head of Finance and Administration Division (Name) Takuya Matsuda (TEL) 03-5157-2345

Scheduled date to commence dividend payments: _

Preparation of supplementary material on financial results : Yes

Holding of financial results briefing : Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended March 31, 2026 (from January 1, 2026 to March 31, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary income		Profit attributable to owners of parent		Adjusted EBITDA*	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Three months ended March 31, 2026	676	△18.0	△239	—	△245	—	△188	—	△152	—
Three months ended March 31, 2025	825	5.7	△9	—	△14	—	△29	—	26	—

Note: Comprehensive income Three months ended March 31, 2026 △189Mn yen (—%) Three months ended March 31, 2025 △29Mn yen (—%)

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Three months ended March 31, 2026	△10.95	—
Three months ended March 31, 2025	△1.93	—

Note 1: Diluted quarterly earnings per share are not shown because, although there are residual shares, a quarterly net loss per share was recorded.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
	Millions of yen	Millions of yen	%
Three months ended March 31, 2026	4,442	1,687	37.4
Fiscal year ended December 31, 2025	4,196	1,876	44.1

(Reference) Equity Three months ended March 31, 2026 1,662 Mn yen Fiscal year ended December 31, 2025 1,852 Mn yen

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	—	0.00	—	0.00	0.00
Fiscal year ending December 31, 2026	—				
Fiscal year ending December 31, 2026 (Forecast)		0.00	—	0.00	0.00

Note: Revisions to the most recently announced dividend forecast : None

3. Consolidated financial results forecast for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Adjusted EBITDA*	
	Mn yen	%	Mn yen	%
Full year	5,300	60.6	400	—

Note:Revisions to the most recently announced earnings forecast : None

* Adjusted EBITDA = Operating profit + depreciation and amortization + amortization of goodwill + acquisition-related costs

* Notes

(1) Significant changes in the scope of consolidation during the period : Yes

Newly included 1 companies (Company name) POMATO PRO 、Excluded - companies (Company name) -

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements : None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards, etc. : None

(ii) Changes in accounting policies other than (i) : None

(iii) Changes in accounting estimates : None

(iv) Restatement : None

(4) Number of issued shares (common shares)

(i) Number of issued shares at the end of the period (including treasury shares)	FY2026 Q1	17,191,031 shares	Fiscal year ended December 31, 2025	17,191,031 shares
(ii) Number of treasury shares at the end of the period	FY2026 Q1	184 shares	Fiscal year ended December 31, 2025	184 shares
(iii) Average number of shares during the period (cumulative)	FY2026 Q1	17,190,847 shares	FY2025 Q1	15,356,591 shares

※ Review of the attached quarterly consolidated financial statements by certified public accountants or an audit corporation : None

※ Explanation of the appropriate use of financial results forecasts and other special notes

(Cautionary note regarding forward-looking statements)

The forward-looking statements, including the earnings forecasts, contained in this material are based on information currently available to the Company and on certain assumptions that the Company judges to be reasonable, and are not a commitment by the Company to achieve them. Actual results may differ materially due to a variety of factors.

2. Quarterly consolidated financial statements and primary notes

(1) Quarterly consolidated balance sheet

(Thousands of yen)

	Previous consolidated fiscal year (As of December 31, 2025)	First quarter of the consolidated fiscal year under review (As of March 31, 2026)
Assets		
Current Asset		
Cash and deposits	2,217,012	2,115,706
Accounts receivable - trade and contract assets	394,420	532,546
Inventories	162,369	197,368
Allowance for doubtful accounts	△2,058	△2,358
Other	98,451	171,428
Total current assets	2,870,194	3,014,691
Fixed Assets		
Property, plant and equipment	61,414	62,203
Intangible assets		
Goodwill	839,692	853,221
Other	146,752	142,742
Total intangible assets	986,444	995,964
Investments and other assets		
Investment securities	157,215	157,215
Deferred tax assets	815	74,543
Security deposits and guarantee deposits	118,282	135,088
Other	2,443	2,755
Total investments and other assets	278,756	369,602
Total non-current assets	1,326,616	1,427,770
Total Assets	4,196,810	4,442,461
Liabilities		
Current liabilities		
Account payable	53,125	191,352
Current portion of bonds payable	10,000	–
Short-term borrowings	600,000	609,167
Current portion of long-term borrowings	455,350	456,312
Provision for bonuses	4,159	28,790
Other	263,148	265,494
Total current liabilities	1,385,782	1,551,115
Non-current liabilities		
Long-term borrowings	844,388	1,077,188
Deferred tax liabilities	19,894	10,257
Retirement benefit liability	70,005	116,470
Total non-current liabilities	934,288	1,203,915
Total liabilities	2,320,071	2,755,031

(Thousands of yen)

	Previous consolidated fiscal year (As of December 31, 2025)	First quarter of the consolidated fiscal year under review (As of March 31, 2026)
Net assets		
Shareholders' equity		
Share capital	10,000	10,000
Capital surplus	2,266,898	2,266,898
Retained earnings	△420,334	△608,556
Treasury stock	△567	△567
Total shareholders' equity	1,855,996	1,667,773
Accumulated other comprehensive income		
Foreign currency translation adjustments	△3,242	△5,280
Total accumulated other comprehensive income	△3,242	△5,280
Stock acquisition rights	15,031	15,305
Non-controlling interests	8,953	9,631
Total net assets	1,876,739	1,687,430
Total liabilities and net assets	4,196,810	4,442,461

(2) Quarterly consolidated statement of income and quarterly consolidated statement of comprehensive income

Quarterly consolidated statement of income

Three months ended March 31

(Thousands of yen)

	Three months ended March 31, 2025 (From January 1, 2025 to March 31, 2025)	Three months ended March 31, 2026 (From January 1, 2026 to March 31, 2026)
Net sales	825,514	676,795
Cost of sales	296,960	288,148
Gross profit	528,553	388,647
Selling, general and administrative expenses	538,157	627,952
Operating profit (loss)	△9,603	△239,304
Non-operating income		
Interest and dividend income	237	1,991
Foreign exchange gains	−	1,298
Reversal of allowance for doubtful accounts	−	1,353
Income from penalties	1,437	550
Miscellaneous income	246	280
Other	−	0
Total non-operating income	1,921	5,474
Non-operating expenses		
Interest expenses	5,937	9,216
Foreign exchange losses	122	−
Other	687	2,702
Total non-operating expenses	6,747	11,918
Ordinary profit (loss)	△14,429	△245,749
Extraordinary income		
Extraordinary losses		
Income (loss) before Taxes	△14,429	△245,749
Income taxes - current	7,719	864
Deferred income taxes	7,813	△58,391
Total income taxes	15,533	△57,527
Quarterly loss	△29,962	△188,222
Income (loss) attributable to non-controlling interests	△366	−
Income (loss) attributable to owners of parent	△29,596	△188,222

Quarterly consolidated statement of comprehensive income

Three months ended March 31

(Thousands of yen)

	Three months ended March 31, 2025 (From January 1, 2025 to March 31, 2025)	Three months ended March 31, 2026 (From January 1, 2026 to March 31, 2026)
Quarterly loss	△29,962	△188,222
Other comprehensive income		
Foreign currency translation adjustments	668	△1,359
Total other comprehensive income	668	△1,359
Comprehensive income	△29,294	△189,582
(Breakdown)		
Quarterly comprehensive income attributable to owners of parent	△29,951	△190,260
Quarterly comprehensive income attributable to non-controlling interests	657	678